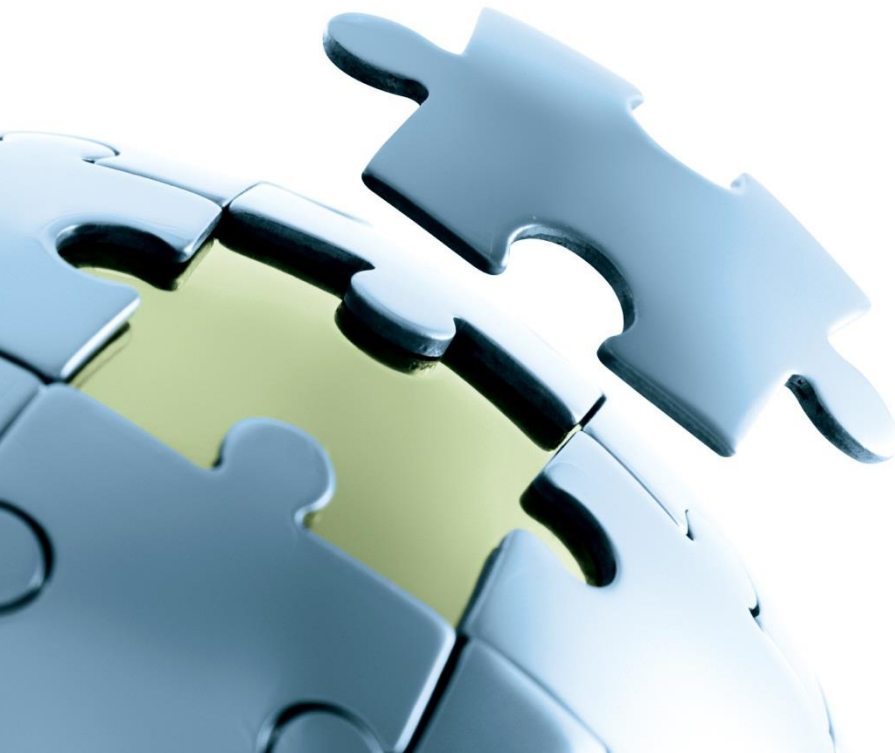




DUCKER WORLDWIDE
Advancing Growth

**Metallic Material Trends in the
North American Light Vehicle**
Automotive *Right*-Weighting

March 2015



Ducker Worldwide

Ducker Worldwide is a market intelligence, transaction advisory and strategic consulting firm driven to help you achieve your most ambitious growth goals

What We Do

Market Intelligence and Research

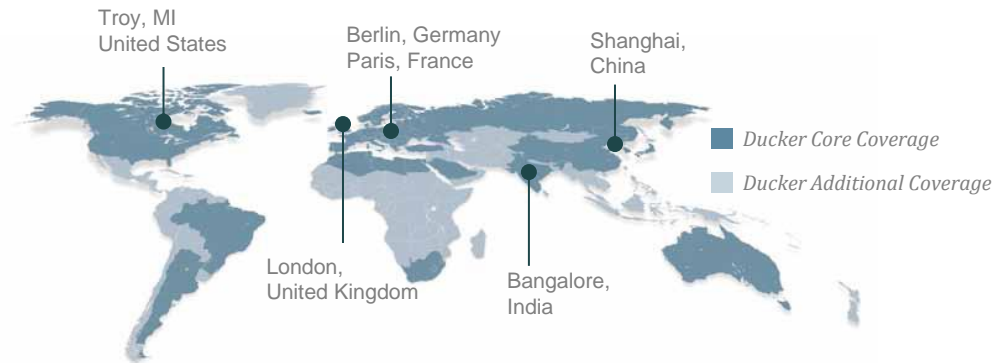
Strategic Consulting

Transaction Advisory and Diligence

Ducker Facts

- 53 Year history
- 150 Team members worldwide
- 275 End-use markets served
- 32 Languages spoken
- 88 Countries where we have experience

Access to a Global Footprint



Industry and Sector Experts

Transportation
(Automotive and CV)

Building Products &
Materials

Heavy Equipment &
Capital Goods

Industrials &
Raw Materials

Aerospace

Healthcare Device &
Services

Aluminum in the News

Aluminum is on everyone's radar, investment in the sector is dramatically up

“Ford’s new F-150 pickup, the first high-volume vehicle to be built with an all-aluminum body...”

- Light-weighting Summit – Detroit - May 2014

“Will All-Aluminum Cars Drive Metals Industry?”

- Wall Street Journal – London - February 2014

“By 2025, the Ducker report predicts full-sized body-on-frame pickups will average 975 pounds of aluminum, up from 354 pounds in 2012...”

- Automotive News – 2014

“Over the next two decades automakers will use more aluminum for closures - such as hoods, deck-lids and door panels - and also body structures and bumpers”

- Wall Street Journal – February 2014

Steel in the News

The steel industry is not sitting idle, rolling up its sleeves and defending its market share

“Tesla's Gen 3 Sedan To Be Steel-Bodied, Have 'Realistic' Pricing”

- Motor Authority – July 2014

“Steel to play a key role in meeting 2025 mpg targets”

- Automotive World – July 2014

“Advanced high-strength steels will offer more than sufficient light-weighting opportunities to automotive companies in the next decade, and from 2021-2025”

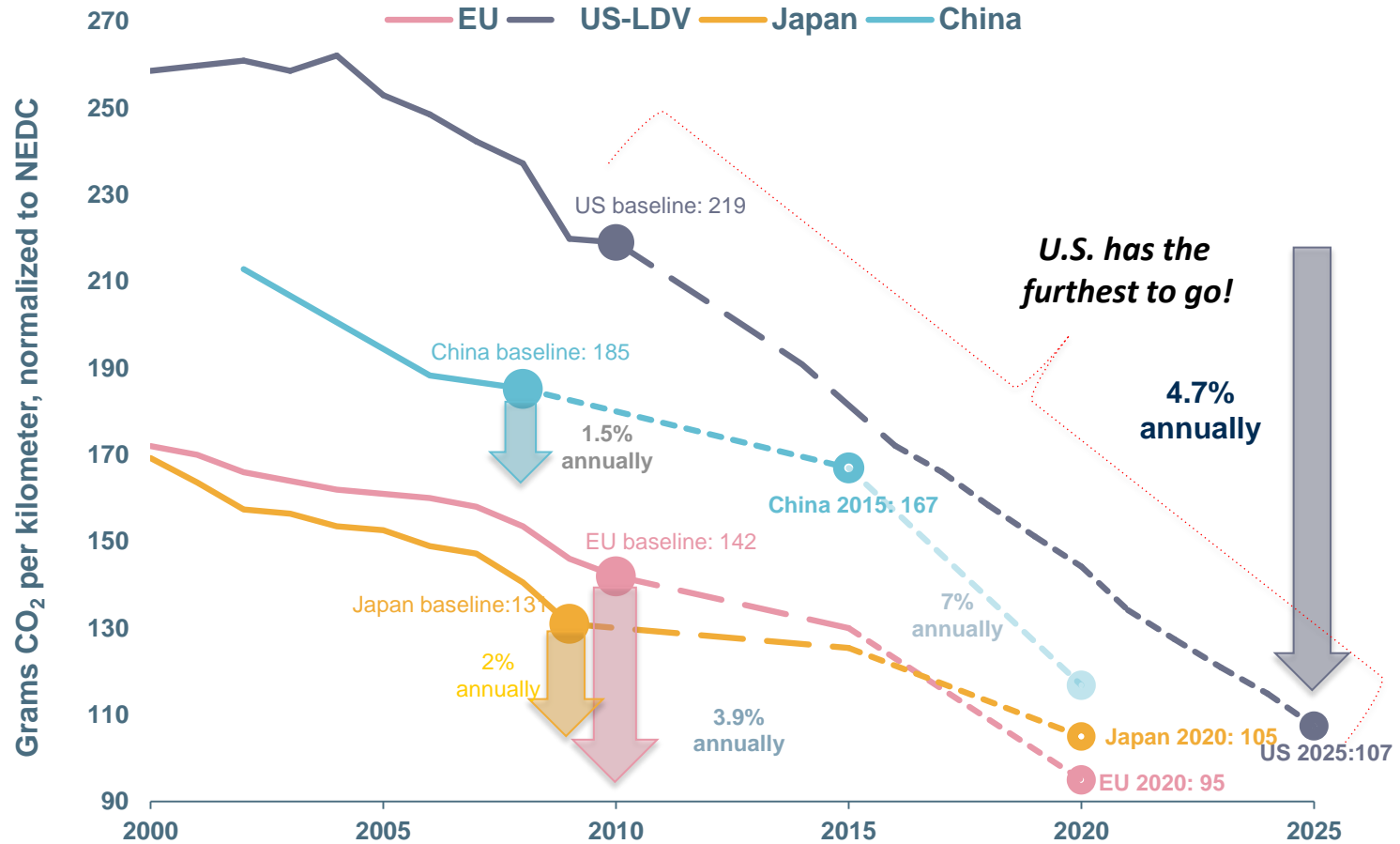
- World Steel Dynamics – October 2014

“The first serially produced vehicles to utilize the new (gen 3) steel will roll off production lines in 2017, ...already undergone formability and weld-ability tests with global carmakers...”

- Arcelor Mittal – April 2014

US & Global Perspective on Reducing CO2

Key Region/Country Absolute and Annual CO2 Rate Comparison



- [1] China's target reflects gasoline fleet scenario. If including other fuel types, the target will be lower.
- [2] US and Canada light-duty vehicles include light-commercial vehicles.
- [3] Annual rate is calculated using baseline actual performance and target values.

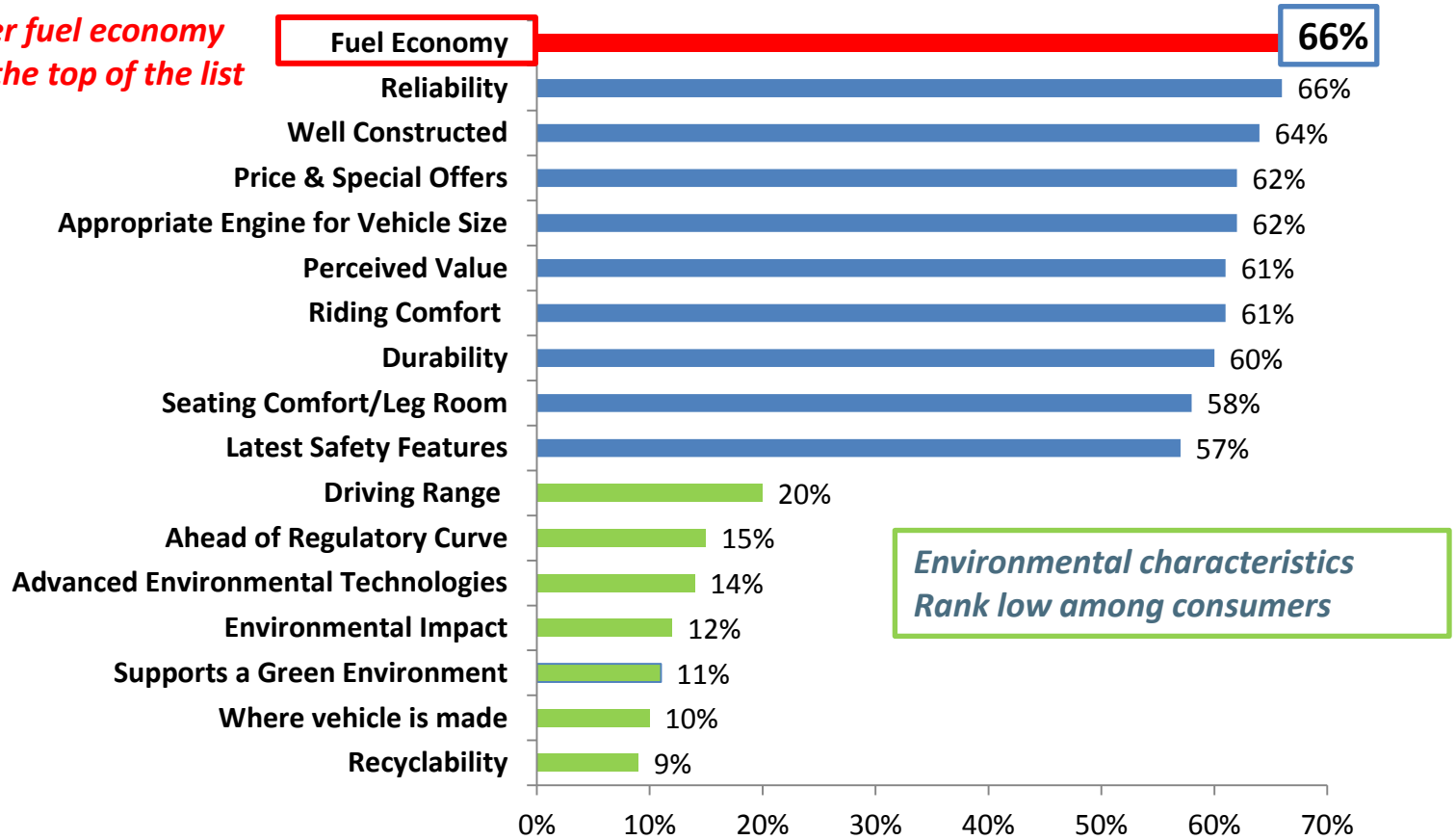
Source: European Aluminium Association

Consumers Demand Fuel Economy

What do automotive consumers say they wanted in a new vehicle?

Vehicle Buyer Importance Measures

First time ever fuel economy is at or near the top of the list

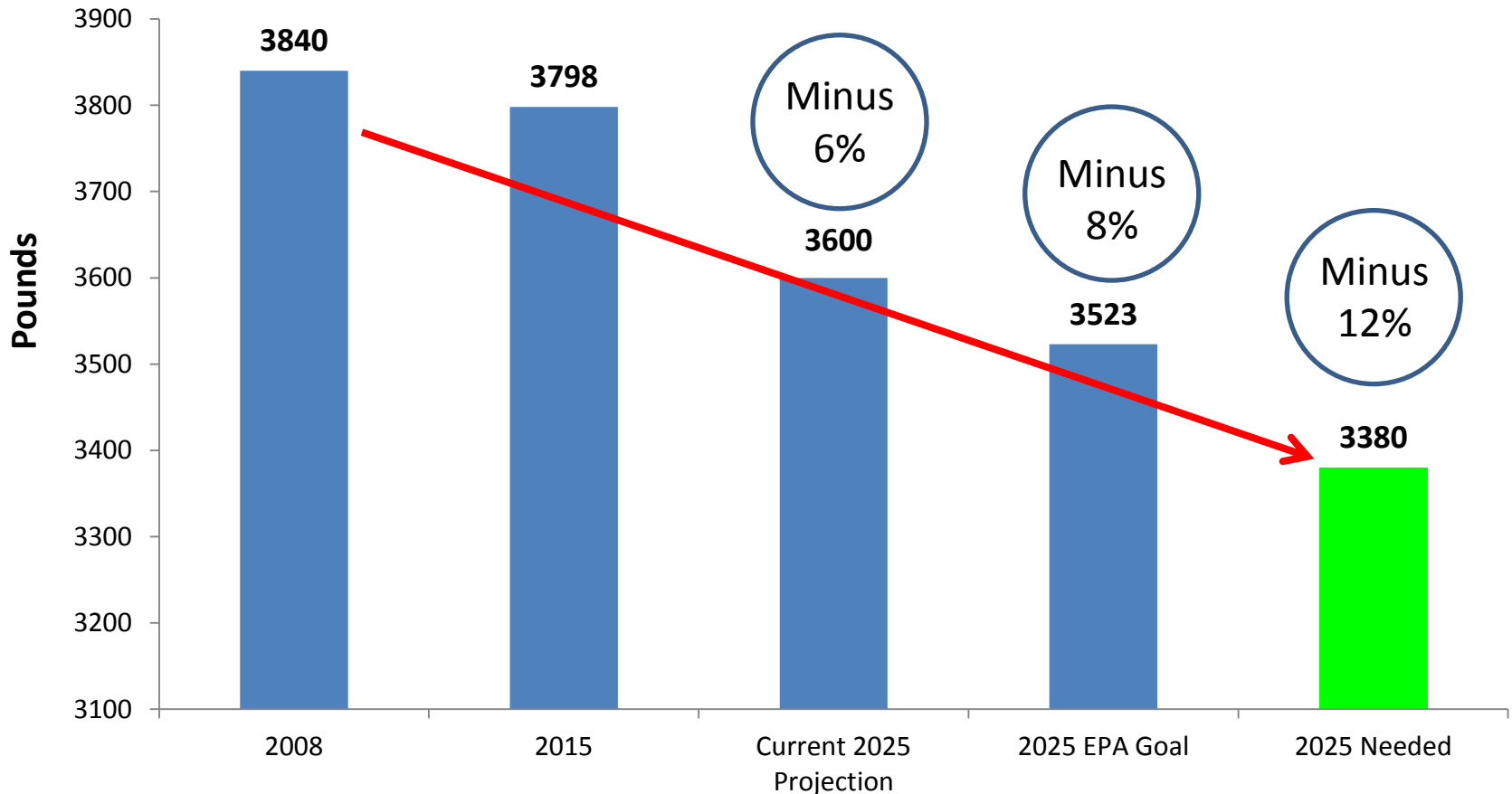


Source: Synovate Survey & Ducker Analysis

A Plan Forward: Weight Reduction

Ducker believes that more weight reduction will be required to meet the compliance levels

A Curb Weight reduction of 460 pounds per vehicle is needed to meet the 2025 CO2 compliance levels

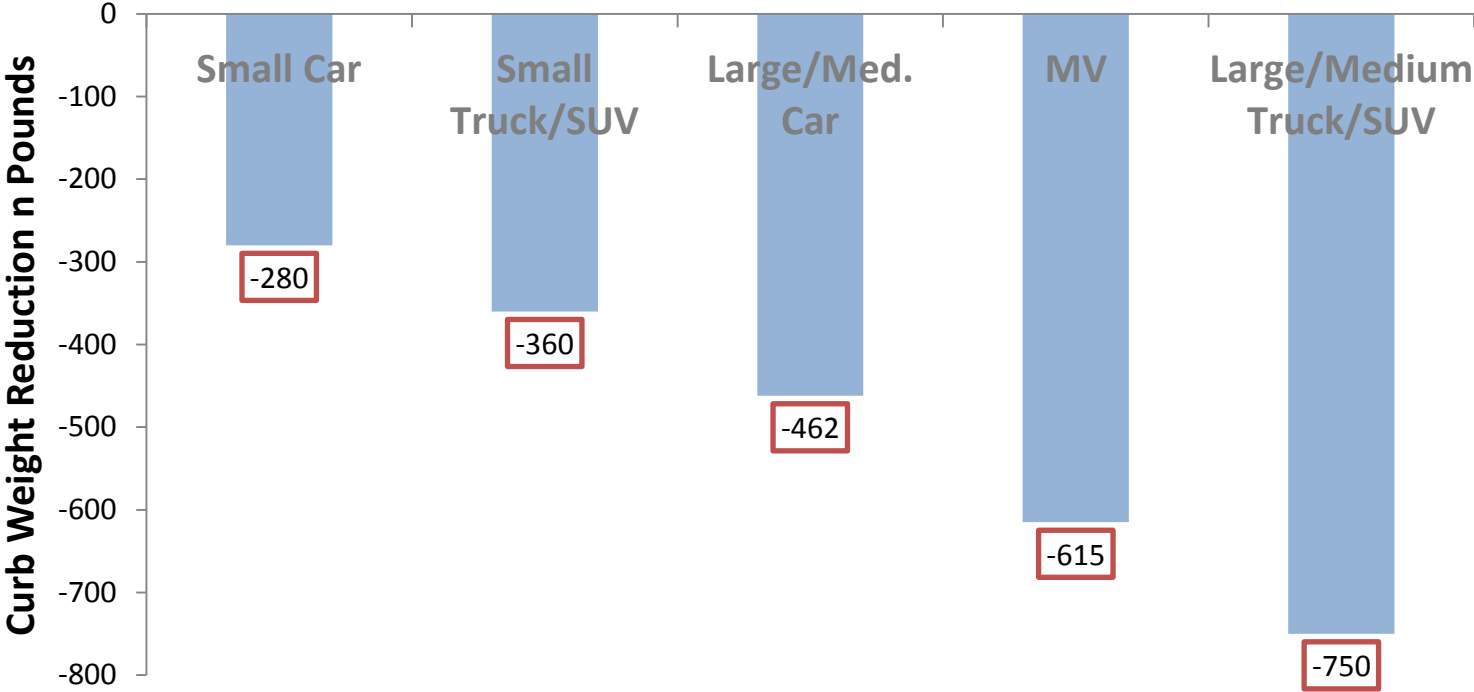


Source: Ducker Analysis

A Plan Forward: Weight Reduction

To reduce the 2025 curb weight by 12% or 460 pounds compared to 2008, the required weight reduction by vehicle segment is shown below

Curb Weight Savings by Vehicle Segment



Source: Ducker Analysis

“Aluminum is sixty percent more costly than steel and if you start using it, or magnesium or plastics, you’re increasing the cost of the car. And who is ultimately going to pay that cost? It’s going to be the consumer. So we try and demonstrate the uses of these steels to make it easier for auto companies to then adapt these into their own platforms”



insights from industry

Cees Ten BROEK

Director, WorldAutoSteel

Materials Mix: Overall Comparisons

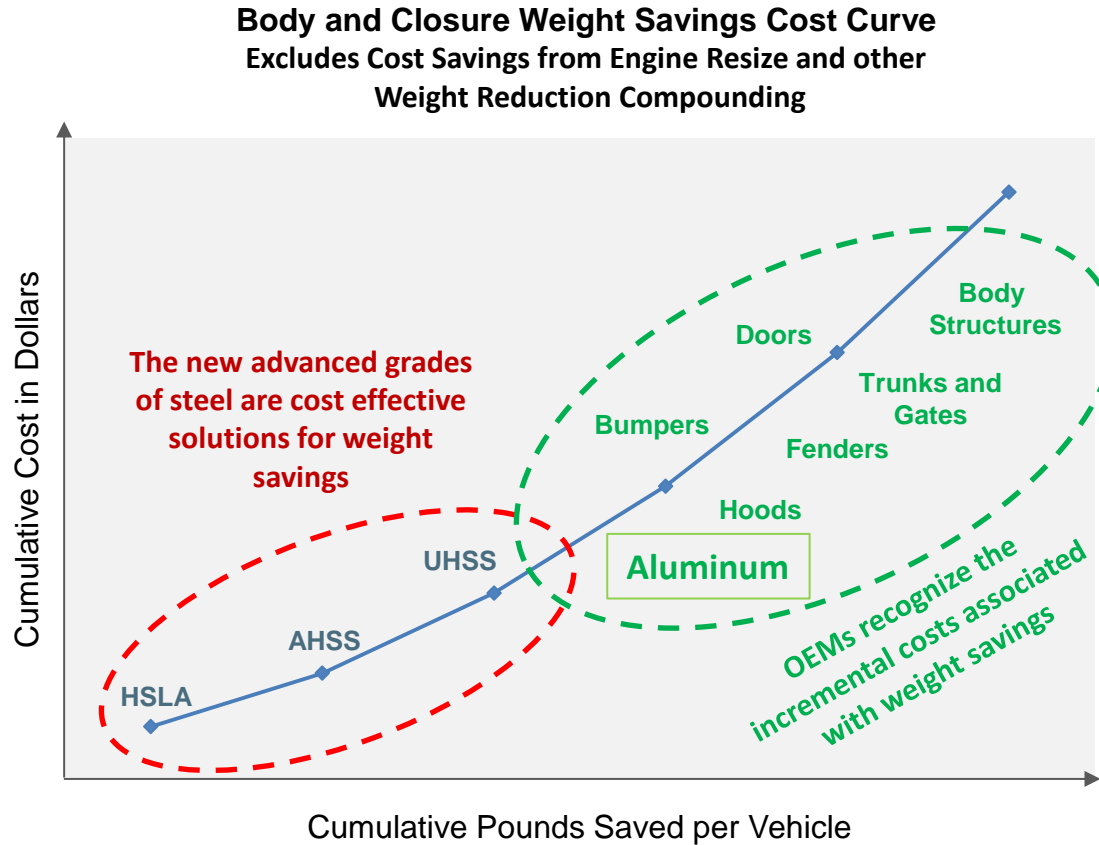
OEMs have a wide variety of materials to chose from, each offering their own cost to weight benefit ratio

Material	Density in g/cm3	Weight Savings for Equivalent Stiffness	"Current" Weight Savings (Equivalent Weight)	"Current " Cost per Lb Saved
Mild Steel	7.85	Base	Base	Base
AHSS	7.85	0%	15-20%	\$0.50
Aluminum	2.7	45-55%	35-40%	\$2.00
Magnesium	1.8	55-65%	45-50%	\$2.50
Carbon Fiber TP Composites	1.6	75-80%	75-80%	\$6.50

Source: Ducker Analysis, Energy and Transportation Science Division Oak Ridge National Laboratory August 2011

OEM and Vehicle Segment Driven Material Choice

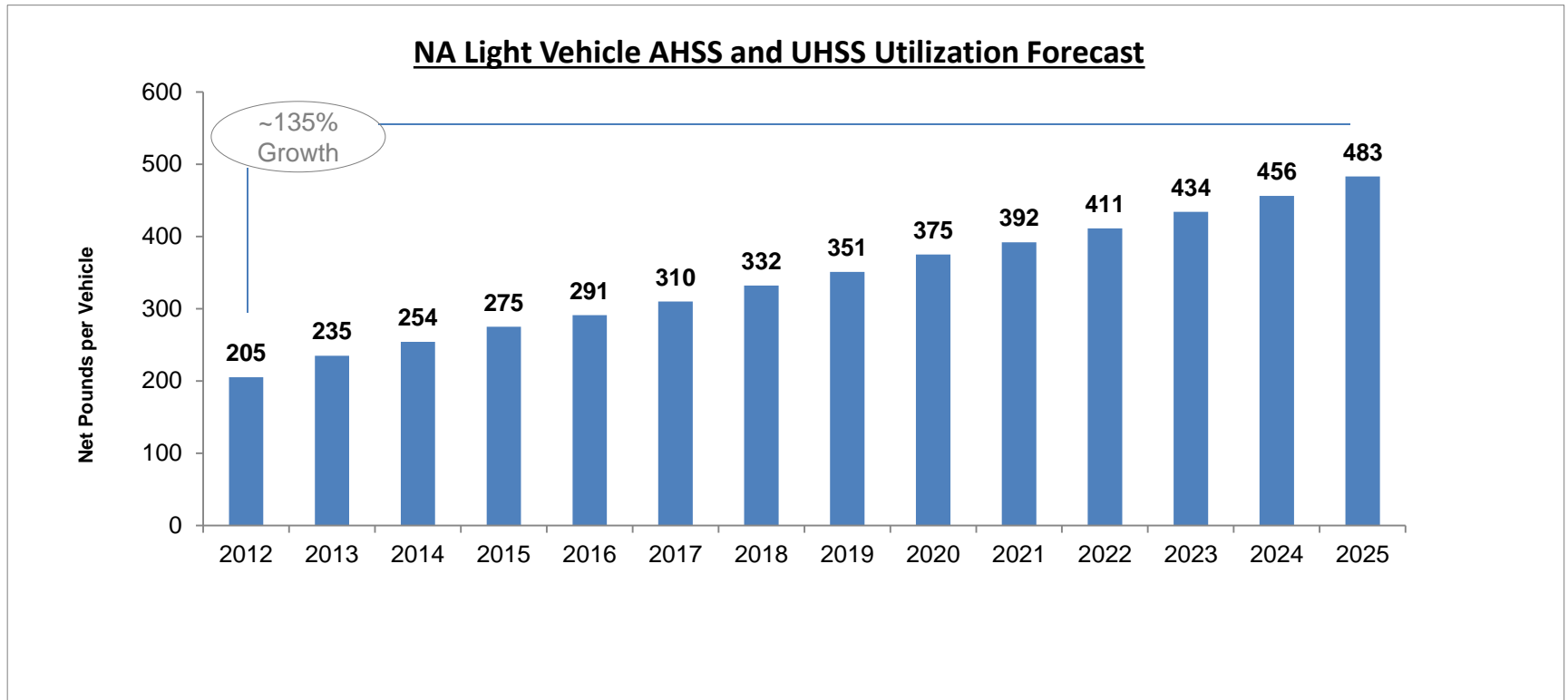
Given an OEMs mix of vehicles offered for sale in the US, the use of AHSS or Aluminum become strategic in nature: use the best materials for the weight savings required



HSLA = High strength, low-alloy steel
AHSS = Advanced high-strength steel
UHSS = Ultra high-strength steel

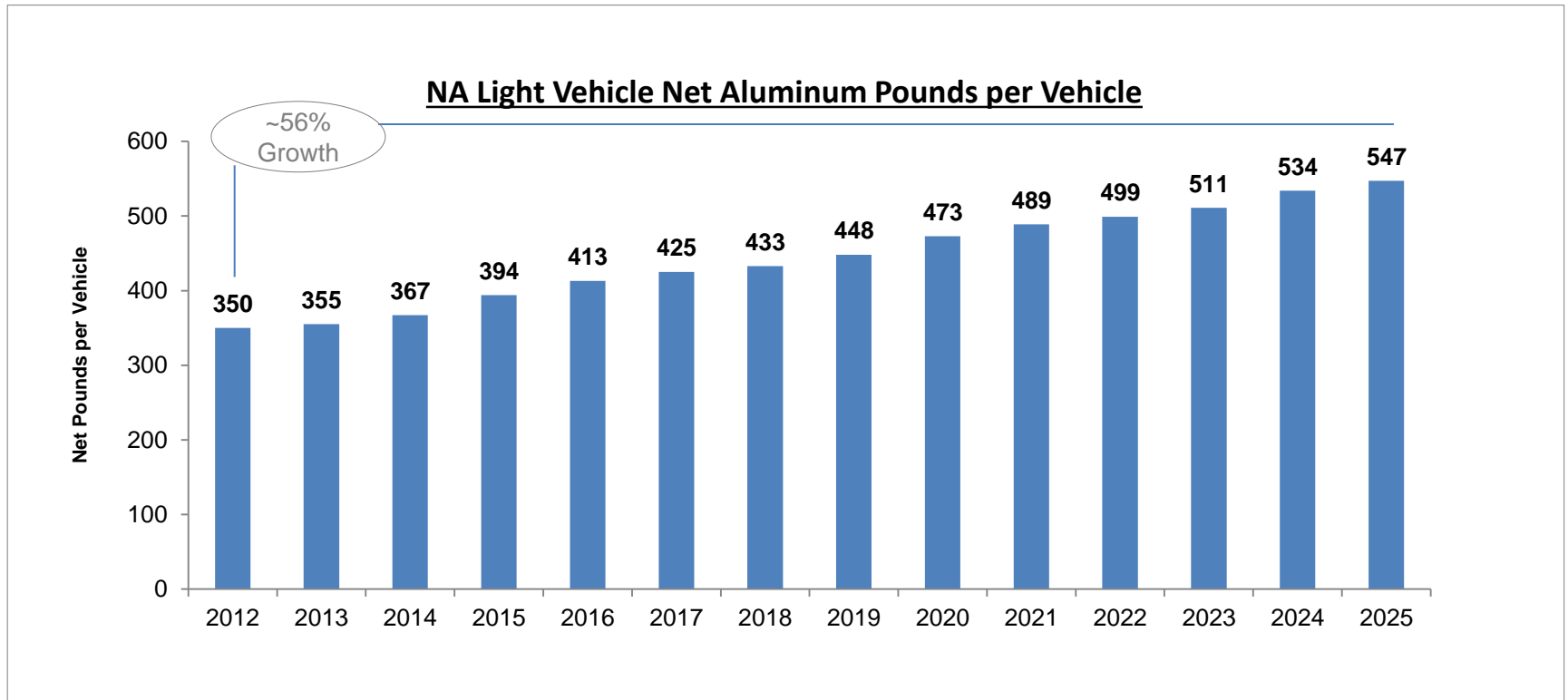
NA Advanced High Strength Steel Content and Forecast

The 2013 AHSS use in North American produced light vehicles is 235 pounds and expected to more than double to 483 pounds by 2025. As demand for light-weighting grows, particularly for OEMs and vehicle platforms that cannot accept the cost association with using aluminum, AHSS will provide relief



NA Aluminum Content and Forecast

Fifty years of uninterrupted aluminum growth for North American manufactured light vehicles is essentially guaranteed. There is nothing on the horizon that would tell us that this burst in aluminum growth can be significantly slowed over the next ten years



Perspectives on the 2015 Ford F-150

This November 6, 2014 photo shows the first F-150 trucks being built in Dearborn, Mich. It's Ford Motor Co.'s biggest bet in decades: an aluminum-sided F-150 that could set a new industry standard, or cost the company its pickup truck crown. (AP Photo/Carlos Osorio) The Associated Press



ALL-NEW F-150 FRAME

FULLY BOXED FRAME IS TOUGH, MORE CAPABLE

- UP TO 60-POUND WEIGHT SAVINGS FOR IMPROVED CAPABILITY
- EIGHT THROUGH-WELDED CROSSMEMBERS FOR INCREASED STIFFNESS
- STAGGERED OUTBOARD REAR SHOCKS FOR IMPROVED RIDE AND HANDLING
- LARGE CROSS-SECTION RAILS FOR IMPROVED TORSIONAL RIGIDITY
- FIRST FOR PICKUPS: 12-CORNER CRUSH BOXES FOR IMPROVED FRONT IMPACT PROTECTION
- GREATER USE OF HIGH-STRENGTH, 70,000-PSI STEEL FOR IMPROVED TOWING AND PAYLOAD

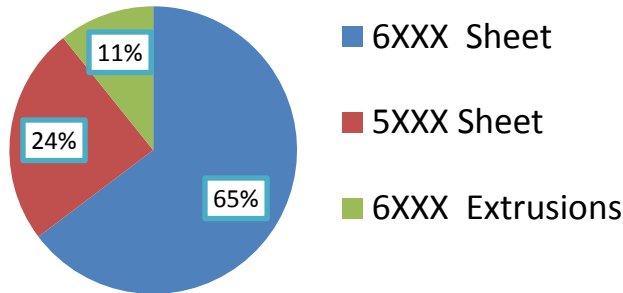
THE ALL-NEW F-150 **BUILT TOUGH**



Perspectives on the 2015 Ford F-150

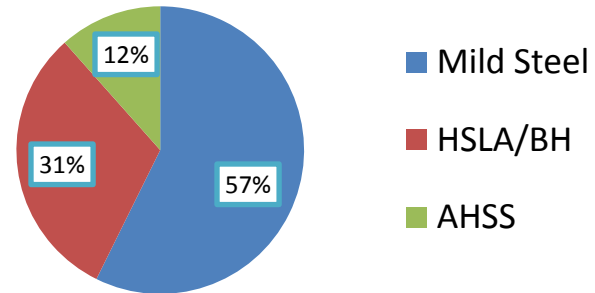
Aluminum additions to the 2015 F-150 body structure and closures saved ~470 pounds or 43% over the corresponding parts on the 2013 F-150. This excludes savings from the aluminum hood that is on both the old and new F150 trucks. Note the mix of steels replaced is typical of today's steel body mix

**2015 F150 Crew Cab 632 pounds
Excludes Steel Ladder Frame and
Aluminum Hood**



632 Net Pounds of Additional Aluminum

**2013 F150 Crew Cab 1,102 Pounds
Excludes Steel Ladder Frame and
Aluminum Hood**



Replaced 1,102 Net Pounds of Steel Sheet

OEM and Vehicle Segment Driven Material Choice

More than one way to achieve lower MPG: Light-weighting vs. Powertrain

**2015 Ford F150
Pickup 2WD**



2.7 L, EcoBoost 6 cyl, Automatic (S6), Turbo



22

combined city/highway

MPG

19 26

city highway

4.5 gal/100mi

**2015 Ram 1500
HFE 2WD**



3.0 L, 6 cyl, Automatic 8-spd, Diesel Turbo



24

combined city/highway

MPG

21 29

city highway

4.2 gal/100mi

**2015 GMC Sierra
C15 2WD**



4.3 L, 6 cyl, Automatic 6-spd



20

combined city/highway

MPG

18 24

city highway

5.0 gal/100mi

The Right Materials for the Right Applications

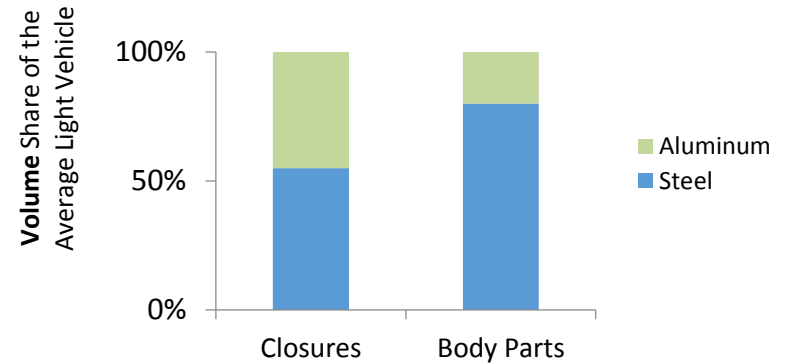
Closures, are likely to convert to aluminum, while most body parts will remain in steel with increased share of AHSS

The New Model

UHSS
AHSS
Mild & HSLA
Aluminum



Long Term Equilibrium



Source: Ducker Worldwide

This concludes our report. Thank you.

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For more information regarding our strategic services, expertise and to learn how Ducker Worldwide can help you, please contact one of our team members at 248-644-0086 or visit our website at www.ducker.com